

# 11-Year Data

		FY2014	FY2015	FY2016	FY2017		FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
Orders	(million yen)	55,546	54,811	53,509	60,536		67,859	74,380	84,436	74,548	96,065	77,945	101,324
Net Sales	(million yen)	49,599	52,124	52,334	53,250		59,682	60,824	67,590	80,065	81,193	83,924	85,419
Gross Profit	(million yen)	10,614	12,643	12,709	13,797		14,781	16,082	17,319	20,782	22,555	23,470	25,343
Gross Profit Margin	(%)	21.4	24.3	24.3	25.9		24.8	26.4	25.6	26.0	27.8	28.0	29.7
Selling, General and Administrative Expenses	(million yen)	3,078	3,499	3,406	3,637		4,000	4,354	4,389	5,050	5,288	5,346	5,676
Operating Profit	(million yen)	7,535	9,144	9,303	10,160		10,781	11,727	12,930	15,732	17,267	18,124	19,666
Operating Profit Margin	(%)	15.2	17.5	17.8	19.1		18.1	19.3	19.1	19.6	21.3	21.6	23.0
Ordinary Profit	(million yen)	7,932	9,480	9,648	10,516		11,187	12,165	13,507	16,302	17,669	18,637	20,436
Profit Attributable to Owners of Parent	(million yen)	5,008	5,926	6,267	6,997		7,301	8,080	9,005	11,340	12,366	12,887	14,321
Total Assets	(million yen)	70,708	75,784	77,327	84,266		90,976	94,595	102,667	109,807	117,423	122,280	130,141
Net Assets	(million yen)	56,081	61,470	63,701	69,243		74,096	78,108	83,617	90,960	94,247	98,076	104,425
Equity Ratio	(%)	79.3	81.1	82.4	82.2		81.4	82.5	81.4	82.8	80.2	80.2	79.2
ROE	(%)	9.3	10.1	10.0	10.5		10.2	10.6	11.1	13.0	13.4	13.4	14.2
ROA	(%)	7.1	8.1	8.2	8.7		8.3	8.7	9.1	10.7	10.9	10.8	11.3
Net Cash Provided by (Used In) Operating Activities	(million yen)	4,835	4,804	4,386	7,484		1,734	4,550	4,540	2,737	7,834	3,751	19,406
Net Cash Provided by (Used In) Investing Activities	(million yen)	-4,807	-690	-2,365	-3,793		-2,063	-5,572	16,778	-2,638	5,315	1,693	2,492
Net Cash Provided by (Used In) Financing Activities	(million yen)	-1,503	-1,801	-2,152	-2,606		-3,147	-3,312	-4,179	-4,485	-9,177	-9,894	-9,209
Cash and Cash Equivalents at End of Period	(million yen)	14,803	17,127	16,981	18,073		14,594	10,256	27,395	23,012	27,023	22,587	35,304
Basic Earnings per Share	(yen)	93.05	110.11	116.43	130.00		135.64	150.11	167.30	210.68	231.06	243.53	273.73
Net Assets per Share	(yen)	1,041.82	1,141.93	1,183.40	1,286.36		1,376.52	1,450.27	1,553.10	1,688.64	1,768.42	1,862.41	1,981.15
Dividend per Share	(yen)	32.00	39.00	43.50	52.00		62.50	67.50	79.50	105.50	118.00	127.00	139.00
Dividend Payout Ratio	(%)	34.4	35.4	37.4	40.0		46.1	45.0	47.5	50.1	51.1	52.1	50.8
Total Return Ratio	(%)	34.4	35.4	37.4	40.0		46.1	45.0	47.5	50.1	75.1	79.1	75.0
PER	(times)	24.9	23.2	19.9	21.8		28.4	25.3	28.5	22.0	25.8	23.5	21.0
PBR	(times)	2.22	2.24	1.96	2.20		2.80	2.62	3.07	2.74	3.38	3.07	2.91
Number of Employees		744	752	759	788		819	855	881	916	951	985	1,019

Note: The Company has conducted a stock split of two common shares for everyone common share on July 1, 2019.

# Company Profile / Stock Information

(As of June 30, 2024)

## Major Bases

Domestic

SHO-BOND Holdings Co., Ltd.

SHO-BOND CORPORATION  
Head Office  
Technical Research Institute  
Tsukuba Training Center  
Kita-Nihon Regional Office  
Hokkaido Branch  
Kita-Tohoku Branch  
Minami-Tohoku Branch

SHO-BOND MATERIAL CO., LTD.  
Head Office/Kawagoe Factory  
Tokyo Branch  
Osaka Branch  
Misato Factory

KAKO-Group  
TOHOKU KAKO CORPORATION  
KAKO CORPORATION  
KANTO KAKO CORPORATION  
YOKOHAMA KAKO CORPORATION  
NIIGATA KAKO CORPORATION

Kyna-Tech

Maintenance Technology Inc.

Shutoken Hokuriku Regional Office  
Tokyo Branch  
Chiba Branch  
Kanto Branch  
Hokuriku Branch

Chubu Regional Office  
Nagoya Branch  
Shizuoka Branch  
Kinki Regional Office  
Osaka Branch  
Kyoto Branch  
Kobe Branch

Nishi-Nihon Regional Office  
Chugoku Branch  
Shikoku Branch  
Kyushu Branch

SHO-BOND & MIT Infrastructure Maintenance Corporation

CHUBU KAKO CORPORATION  
KANSAI KAKO CORPORATION  
CHUGOKU KAKO CORPORATION  
SHIKOKU KAKO CORPORATION  
KYUSHU KAKO CORPORATION

Overseas

SHO-BOND (HONG KONG) Ltd. [Hong Kong]

CPAC SB&M Lifetime Solution Co., Ltd. [Bangkok]

Structural Technologies, LLC [State of Maryland]

## Company Profile

Company name	SHO-BOND Holdings Co., Ltd.
Date of establishment	January 4, 2008
Head office	7-8, Nihonbashihakozaki-cho, Chuo-ku, Tokyo, Japan
TEL	+81-3-6892-7101 (Representative)
President and Representative Director	Tatsuya Kishimoto
Amount of capital	¥5.0 billion
Business	Establishment of corporate strategies, management, and related operation of businesses of subsidiaries engaged in civil engineering and construction work contracting, etc.
Number of employees	1,019 (consolidated basis)
Principal consolidated subsidiaries	SHO-BOND CORPORATION SHO-BOND MATERIAL CO., LTD.

## Status of Major Shareholders

Shareholder name	Number of shares (Thousand shares)	Shareholding ratio (%)
The Master Trust Bank of Japan, Ltd. (Trust account)	5,947	11.43
General Incorporated Foundation Ueda Memorial Foundation	5,408	10.40
SSBTC CLIENT OMNIBUS ACCOUNT	5,057	9.72
Custody Bank of Japan, Ltd. (Trust account)	4,235	8.14
MUFG Bank, Ltd.	2,592	4.98
The Dai-ichi Life Insurance Company, Limited	2,420	4.65
NORTHERN TRUST CO. (AVFC) RE FIDELITY FUNDS	1,874	3.60
Meiji Yasuda Life Insurance Company	1,425	2.74
Custody Bank of Japan, Ltd. (Trust account 4)	885	1.70
JP MORGAN CHASE BANK 385781	627	1.20

Note: Treasury shares (4,706,885 shares) are excluded in the calculation of the shareholding ratio.

## Stock Information

Total number of shares authorized to be issued	120,000,000 shares
Total number of issued shares	56,745,180 shares
Stock exchange listing	Tokyo Stock Exchange Prime
Securities code	1414
Number of shareholders	14,346
Accounting period	June 30, each year
Annual general meeting of shareholders	September each year
Shareholder registry administrator	Mitsubishi UFJ Trust and Banking Corporation
Account management institution for specific accounts	

## Shareholders Ratio (Percentage of Owned Shares)

Shareholder Category	Percentage
Financial institutions	36.04%
Foreign corporations and others	28.41%
Other corporations	15.26%
Individuals and others	9.60%
Treasury shares	8.29%
Securities firms	2.40%

## Our Websites

SHO-BOND Holdings Co., Ltd.

SHO-BOND CORPORATION

SHO-BOND MATERIAL CO., LTD. (Japanese version only)

SHO-BOND official channel (Japanese version only)

71

SHO-BOND 2024 Integrated Report

72



**SHO-BOND Holdings Co., Ltd.**

7-8 Nihonbashihakozaki-cho, Chuo-ku, Tokyo 103-0015, Japan

TEL.+81-3-6892-7101 (Representative)

<https://www.sho-bondhd.jp/english/>