



Integrated Report

2021.7.1-2022.6.30



A Construction Company that doesn't Construct

We create the future of social infrastructures

The SHO-BOND Group is a comprehensive maintenance company that specializes in repairing and reinforcing social infrastructures. SHO-BOND combines innovative chemical and civil engineering technologies to create new materials and construction methods that reflect the current requirements of the times. SHO-BOND has been a leading company in the structure maintenance business for many years. Repair and reinforcement work is urgently needed in many places because of the increasing age of infrastructure in Japan and other countries. Dedicated to the mission of "Inheriting and passing on social infrastructure to the next generation in good condition," SHO-BOND meets the needs of society by using its diverse and powerful resources to provide comprehensive infrastructure maintenance. This is the mission of the SHO-BOND Group.

KEY FIGURES

(As of June 30, 2022)

Operating Profit	Operating Profit Margin	ROE	PBR	Equity Ratio	Total Return Ratio	Number of Employees	Group Companies
17.26 ¥bn	21.3 %	13.4 %	3.38 times	80.2 %	75.1 %	951	18



Preserving bridges in your memory

Focused on today's infrastructure,
looking ahead to the future



Constantly repairing and passing infrastructure
on to the next generation



Experience and Technologies
– Our contributions to safety and
quality in society –

Note regarding English translation

The content of this report is composed in Japanese. The Company provides the English version for your reference and convenience only without any warranty as to its accuracy. In case of any discrepancy between the English version and the Japanese original, the latter shall prevail.

Editorial policy

This is the first Integrated Report produced by SHO-BOND. We decided to begin issuing this report with the fiscal year that ended in June 2022 for the purpose of explaining to stakeholders the value that our business operations create and our commitment to sustained growth.

This publication is based on the International <IR> Framework of the International Integrated Reporting Council and the Guidance for Collaborative Value Creation of the Ministry of Economy, Trade and Industry. For more information about SHO-BOND, including news releases and other recent announcements, please visit our website.

Period covered by this publication

FY2022 (July 1, 2021 to June 30, 2022)

This report uses the latest information that was available at the date of publication.

Organization covered by this publication

SHO-BOND Holdings and its consolidated subsidiaries and affiliates

Date of issue

December 2022

Note regarding forward-looking statements

Plans, forecasts, strategies and other forward-looking statements in this report are based on information that is currently available and on judgments believed to be reasonable in accordance with certain assumptions. Actual results of operations may differ from these forward-looking statements due to numerous risk factors and uncertainties.

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